#### A. PERSONAL COMPETENCE

scale:

#### SELF-AWARENESS

1 - underdeveloped 2- needs improvement 3 - adequate 4 - good 5- excellent

Emotional Awarer	ness: Recognizing one's emotions and their effects.					
1 I alway	s know which emotions I am feeling and why	1	2	3	4	5
2 I realiz	e the links between my feelings and what I think, do, and	1	2	3	4	5
say						
3 I recog	nize how my feelings affect my performance	1	2	3	4	5
4 I have	a guiding awareness of my values and goals	1	2	3	4	5
Accurate Self-Asse	essment: Knowing one's strengths and limits.					
1 I am av	ware of my strengths and weaknesses	1	2	3	4	5
2 I am re	flective and try to learn from experience	1	2	3	4	5
3 I am oj	pen to candid feedback, new perspectives, continuous	1	2	3	4	5
learnin	ng, and self-development					
4 I am al	ple to show a sense of humour and perspective about	1	2	3	4	5
myself						
Self-Confidence: S	ureness about one's self-worth and capabilities.					
1   prese	nt myself with self-assurance; I have "presence"	1	2	3	4	5
2 I can v	oice views that are unpopular and go out on a limb for	1	2	3	4	5
what is	s right					
3 I am de	ecisive, and able to make sound decisions despite	1	2	3	4	5
uncert	ainties and pressures					

#### SELF-REGULATION

Self-Contro	I: Managing disruptive emotions and impulses.					
1	I manage my impulsive feelings and distressing emotions well	1	2	3	4	5
2	I stay composed, positive, and unflappable even in trying moments	1	2	3	4	5
3	I think clearly and stay focused under pressure	1	2	3	4	5

Trustworthiness: Maintaining standards of honesty and integrity.

1	I consistently act ethically and am considered to be above	1	2	3	4	5
	reproach					
2	I build trust by being reliable and authentic	1	2	3	4	5
3	I admit my own mistakes and confront unethical actions in	1	2	3	4	5
	others					
4	I take tough, principled stands even if they are unpopular	1	2	3	4	5
Conscienti						
	ousness: Taking responsibility for personal performance.				-	
-	I meet commitments and keep promises	1	2	3	4	5
	I hold myself accountable for meeting my objectives	1	2	3	4	5
3	I am organized and careful in my work	1	2	3	4	5
		<b>.</b>			r	r
	ty: Flexibility in handling change.					
1	I smoothly handle multiple demands, shifting priorities, and	1	2	3	4	5
	rapid change					
2	I adapt my responses and tactics to fit fluid circumstances	1	2	3	4	5
3	I am flexible in how I see events	1	2	3	4	5
Innovative	ness: Being comfortable with and open to novel ideas and new in	nformation.				
1	I seek out fresh ideas from a wide variety of sources	1	2	3	4	5
2	I entertain original solutions to problems	1	2	3	4	5
3	I generate new ideas	1	2	3	4	5
4	I take fresh perspectives and risks in my thinking	1	2	3	4	5

#### SELF-MOTIVATION

Achievement Drive: Striving to improve or meet a standard of excellence.

	1	2	3	1	5
1 I am results-oriented, with a high drive to meet objectives and standards	-	2	5	7	5
2 I set challenging goals and take calculated risks	1	2	2	4	F
	1	2	2	4	5
3 I pursue information to reduce uncertainty and find ways to do better	1	2	3	4	5
4 I continuously learn in order to improve my performance	1	2	3	4	5
	ļ		+		
Commitment: Aligning with the goals of the group or organization.					
1 I am willing to make personal or group sacrifices to meet a	1	2	3	4	5
larger organizational goal					
2 The larger mission gives me a sense of purpose	1	2	3	4	5
3 I use the group's core values in making decisions and clarifying choices	1	2	3	4	5
4 I actively seek out opportunities to fulfil the group's mission	1	2	3	4	5
Initiative: Readiness to act on opportunities.	1		2	4	
1 I am always ready to seize opportunities	1	2	3	4	5
	1	2	3	4	5
1 I am always ready to seize opportunities	1 1 1 1	2 2 2 2	3 3 3	4 4 4	5
1       I am always ready to seize opportunities         2       I pursue goals beyond what's required or expected of me         3       I cut through red tape and bend the rules when necessary to get	1	2	3 3 3 3 3	4	55
1 I am always ready to seize opportunities         2 I pursue goals beyond what's required or expected of me         3 I cut through red tape and bend the rules when necessary to get the job done         4 I mobilize others through unusual, enterprising efforts	1	2	3 3 3 3 3	4	
1 I am always ready to seize opportunities         2 I pursue goals beyond what's required or expected of me         3 I cut through red tape and bend the rules when necessary to get the job done         4 I mobilize others through unusual, enterprising efforts         Optimism: Persistence in pursuing goals despite obstacles and setbacks.	1	2 2 2 2	3 3 3 3 3	4	5
1 I am always ready to seize opportunities         2 I pursue goals beyond what's required or expected of me         3 I cut through red tape and bend the rules when necessary to get the job done         4 I mobilize others through unusual, enterprising efforts	1	2	3 3 3 3 3 3 3	4	
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#### **B.SOCIAL COMPETENCE**

### SOCIAL AWARENESS

SOCIAL A	WARENESS					
Empathy	: Sensing others' feelings and perspective, and taking an active inter	est in their co	ncerns.			
	1 I am attentive to emotional cues and am a good listener	1	2	3	4	5
	2 I show sensitivity and understand others' perspectives	1	2	3	4	5
	3 I help out based on understanding other people's needs and	1	2	3	4	5
	feelings					
Service O	Prientation: Anticipating, recognizing, and meeting customers' needs	5.				
	1 I understand customers' needs and match them to services or	1	2	3	4	5
	products					
	2 I seek ways to increase customers' satisfaction and loyalty	1	2	3	4	5
	3 I gladly offer appropriate assistance	1	2	3	4	5
	4 I grasp a customer's perspective, acting as a trusted advisor	1	2	3	4	5
Developi	ng Others: Sensing what others need in order to develop, and bolste	ering their abi	lities			
2010.00	1 I acknowledge and reward people's strengths, accomplishments,	1	2	3	4	5
	and development	_	_	-	-	-
	2 I offer useful feedback and identify people's needs for	1	2	3	4	5
	development					
	3 I mentor, give timely coaching, and offer assignments that	1	2	3	4	5
	challenge and grow a person's skill					
Lovoragin	ng Diversity: Cultivating opportunities through diverse people.					
Leveragii	1 I respect and relate well to people from varied backgrounds	1	2	3	4	F
	I respect and relate well to people from varied backgrounds	1	2	3	4	5
	2 I try to understand diverse worldviews and be sensitive to group	1	2	3	4	5
	differences					
	3 I see diversity as opportunity, creating an environment where	1	2	3	4	5
	diverse people can thrive					
	4 I consistently challenge bias and intolerance	1	2	3	4	5
Political	Awareness: Reading a group's emotional currents and power relatio	nching				
	1 I am good at accurately read key power relationships	nsnips. 1	2	3	4	5
	2 I can usually detect crucial social networks	1	2	3	4	5
	3 I have a good understanding of the forces that shape the views	1	2	3	4	5
	and actions of clients, customers, or competitors	Ţ	2	5	4	J
	4 I usually accurately read situations and organizational and	1	2	3	4	5
	external realities	1	2	5	-	5

#### SOCIAL SKILLS

Influence:	Wielding effective tactics for persuasion.					
1	I am skilled at the art of persuasion	1	2	3	4	5
2	I make sure I fine-tune presentations to appeal to the listener	1	2	3	4	5
3	I am able to use complex strategies like indirect influence to	1	2	3	4	5
	build consensus and support					
4	I can orchestrate dramatic events to effectively make a point	1	2	3	4	
Communic	ation: Sending clear and convincing messages.					
	I am good at give-and-take, and am able to attune my message	1	2	3	4	5
1	according to the emotional cues I pick up	T	2	5	4	5
2	I deal with difficult issues straightforwardly	1	2	3	4	5
	I listen well, seek mutual understanding, and fully welcome	1	2	3	4	5
5	sharing of information	-	-	5		5
4	I foster open communication and stay receptive to bad news as	1	2	3	4	5
	well as good	-	-			
Leadership	: Inspiring and guiding groups and people.					
	I am articulate and able to arouse enthusiasm for a shared	1	2	3	4	5
	vision and mission					
2	I step forward to lead as needed, regardless of position	1	2	3	4	5
3	I guide the performance of others while holding them	1	2	3	4	5
	accountable					
4	I lead by example	1	2	3	4	5
Change Cat	talyst: Initiating or managing change.					
1	I recognize the need for change and remove barriers to it	1	2	3	4	5
2	I acknowledge the need for change and challenge the status quo	1	2	3	4	5
3	I champion the change and enlist others in its pursuit	1	2	3	4	5
4	I model the change expected of others	1	2	3	4	5

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PLEASE NOTE:

This assessment tool was created for the purpose of benchmarking and using between coach and client.

It is NOT a validated assessment tool.

The Framework used for this assessment is based on Daniel Goleman's Emotional Intelligence Framework, prepared and adapted by The Consortium for Research on Emotional Intelligence; adapted into a questionnaire by Belinda Davies.